FORT ROSS INTERPRETIVE ASSOCIATION

ARTICLES OF INCORPORATION

The name of the Corporation shall be FORT ROSS INTERPRETIVE ASSOCIATION.

The purposes for which this Corporation is formed are:

(a) The specific and primary purposes are to promote the educational and interpretive activities of the State Park System, principally in Fort Ross State Historic Park by producing and making available to park visitors, by sale or free distribution, suitable interpretive and educational literature, including books, maps, pamphlets, visuals and recordings; by buying, selling, and distributing state-printed and other publications, including illustrated materials and other merchandise symbolic of the events or significance of the area as the Director of the Department of Parks and Recreation may approve; by acquiring display materials or objects pertaining to the history or natural history of the area for the purpose of adding them to the interpretive collections of the State Park System; by developing and maintaining a suitable park library for Fort Ross State Historic Park by assisting in the development and improvement of interpretive features, including signs, markers, and audio stations, when aid is requested by the State Park System; by supporting the collection of historical and scientific specimens pertaining to the park and assist in
their preservation; and by giving all possible aid to the State Government in conserving, developing and interpreting Fort Ross State Historic Park for the benefit of the public.

To that end, the Corporation may receive, hold, and handle real and personal property, sell, lease or otherwise dispose of same including disposal through gifts to the State of California either as directed by the donor or conveyor of such property or in such manner as the Board of Directors may determine commensurate with the purposes of the State Park System.

No substantial part of the activities of the Corporation shall be the carrying on of propaganda or otherwise attempting to influence legislation.

(b) The general purposes and powers are to have and exercise all rights and powers conferred on non-profit corporations under the laws of California, including the power to contract, rent, buy or sell personal or real property; provided, however, that this Corporation shall not, except to an insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the primary purposes of this Corporation.

III

This Corporation is organized pursuant to the General Nonprofit Corporation Law of the State of California.

IV

The county in this State where the principal office for the transaction of the business of the Corporation is located
in Sonoma County.

V

The names and addresses of the persons who are to act
in the capacity of directors until the selection of their
successors are:

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>FLORIE MILLIGAN</td>
<td>1455 Vista Road, El Cerrito, Ca. 94530</td>
</tr>
<tr>
<td>DAVID PERI</td>
<td>Dept. of Anthropology, Sonoma State College, Rohnert Park, Ca. 94928</td>
</tr>
<tr>
<td>NICHOLAS I. ROKITIANSKY</td>
<td>6008 Utah Ave., N.W., Washington, D.C. 20015</td>
</tr>
<tr>
<td>EVE CRITTENDEN</td>
<td>Plantation Cazadero, Ca.</td>
</tr>
<tr>
<td>DIMITRI K. ILYIN</td>
<td>76 Sixth Avenue, San Francisco, Ca. 94118</td>
</tr>
<tr>
<td>EDWARD P. VON der PORTEN</td>
<td>2250 Grahn Drive, Santa Rosa, Ca. 95404</td>
</tr>
<tr>
<td>JAMES E. NIDER</td>
<td>542 Hart Ln., Sebastopol, Ca. 95472</td>
</tr>
<tr>
<td>GEORGE TRETIAKOFF</td>
<td>771-35th Avenue, San Francisco, Ca. 94121</td>
</tr>
<tr>
<td>RICHARD TOOKER</td>
<td>22 Lee Avenue, San Francisco, Ca. 94112</td>
</tr>
<tr>
<td>JOHN C. MCKENZIE</td>
<td>19005 Coast Hwy., Jenner, Ca. 95450</td>
</tr>
<tr>
<td>JEANNETTE ROSSON</td>
<td>21385 Coast Hwy-Timber Cove, Jenner, Ca. 95450</td>
</tr>
<tr>
<td>MERCEDES STAFFORD</td>
<td>1040 Lakeview Way, Redwood City, Ca. 94062</td>
</tr>
</tbody>
</table>

VI

The authorized number and qualifications of members
of the corporation, the different classes of membership, if any,
the property, voting and other rights and privileges of members,
and their liability to dues and assessments and the method of
collection thereof, shall be as set forth in the by-laws.

VII

This Corporation is not organized, nor shall it be
operated, for pecuniary gain or profit, and it does not contemplate
the distribution of gains, profits or dividends to the members thereof and is organized solely for non-profit purposes. The property, assets, profits and net income of this Corporation are irrevocably dedicated to charitable educational and interpretive park purposes and no part of the profits or net income of this Corporation shall ever inure to the benefit of any director, officer, or member thereof or to the benefit of any private shareholder or individual. Upon the dissolution or winding up of this Corporation, its assets remaining after payment of, or provision for payment of all debts and liabilities of this Corporation, shall be distributed to the State of California to be used for purposes of the State Park System. In the event that the State of California refuses to accept said distribution or any part thereof, said assets shall be distributed to the county or municipal corporation or district or other public agency within whose jurisdiction the assets are located to be used for charitable educational and interpretive park purposes within said jurisdiction, said agency to be determined by the Board of Directors. If this Corporation holds any assets in trust, said assets shall be disposed of for charitable educational and interpretive park purposes or Cy Pres by decree of the Superior Court of the county in which this Corporation's principal office is located, upon petition therefor by the Attorney General or by any person concerned in the liquidation.

IN WITNESS WHEREOF, the undersigned, being the persons hereinabove named as the first directors, have executed
these articles of incorporation on the dates indicated.

STATE OF CALIFORNIA, CITY AND
COUNTY OF SAN FRANCISCO ) ss

On this 24th day of June, 1975, before me, Marina M. Gattenberger, a Notary Public, in and for the County of San Francisco, State of California, residing therein, duly commissioned and sworn, personally appeared FLORIE MILLIGAN, DAVID PERI, NICHOLAS I. ROKITIANSKY, EVE CRITTENDEN, DIMITRI K. ILYIN, EDWARD P. VON der PORTEN, JAMES E. NADER, RICHARD TOOKER, GEORGE LEBEDEFF, JOHN C. MCKENZIE, JEANNETTE ROSSON, MERCEDES STAFFORD and GEORGE TRETIAKOFF, known to me to be the persons whose names are subscribed to the foregoing Articles of Incorporation of the Fort Ross Interpretive Association and acknowledged to me that they executed the same.

WITNESS my hand and official seal.

SEAL:

My Commission Expires: November 15, 1977
I, MARCH FONG EU, Secretary of State of the State of California, hereby certify:

That the annexed transcript has been compared with the record on file in this office, of which it purports to be a copy, and that same is full, true and correct.

IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this

JUN 10 1976

March Fong Eu
Secretary of State
Certificate of Amendment of Articles of Incorporation

The undersigned certify that:

1. They are the president and the secretary, respectively of Fort Ross Conservancy, a California corporation (the “Corporation”).

2. The first paragraph of clause a) of Article 2 of the Articles of Incorporation of the Corporation is amended by replacing the article in its entirety with the following:

   “a) the specific and primary purposes are to promote the educational and interpretive activities of the State Park System, principally in Fort Ross State Historic Park (“Fort Ross”) and Salt Point State Park (“Salt Point) by producing and making available to park visitors, by sale or free distribution, suitable interpretive and educational literature including books, maps, pamphlets, visuals and recordings; by buying, selling, and distributing state-printed and other publications, including illustrated materials and other merchandise symbolic of the events or significance of the area as the Director of the Department of Parks and Recreation may approve; by acquiring display materials or objects pertaining to the history or natural history of the area for the purpose of adding them to the interpretive collections of the State Park System; by developing and maintaining a suitable park library for Fort Ross; by assisting in the development and improvement of interpretive features, including signs, markers, and audio stations, when aid is requested by the State Park System; by supporting the collection of historical and scientific specimens pertaining to the park and assist in their preservation; to promote preservation and increase of public access to Fort Ross and Salt Point; to promote public awareness and understanding of the natural and cultural history of Fort Ross; to support State Park System volunteers in State Park System programs; to promote preservation, enhancement and restoration of the environment at Fort Ross and Salt Point, including the biodiversity and the natural resources within Fort Ross and Salt Point; to sponsor, support and assist scientific research and other investigations of Fort Ross and Salt Point; to raise funds to achieve the foregoing goals of the Corporation; and by giving all possible aid to the State Government in conserving, developing and interpreting Fort Ross for the benefit of the public.”

3. The foregoing amendment of the Articles of Incorporation has been duly approved by the Corporation’s board of directors.

4. The foregoing amendment of the Articles of Incorporation has been duly approved by the Corporation’s members.
We declare under penalty of perjury under the laws of the State of California that the matters set forth in this certificate are true and correct of our own knowledge.

Date: 1/25/2018

Timothy Kelly, President

Sandra Curtis, Secretary